Identifying the Barriers that Prevent Successful Projects

Ronnie Stamey
1. Identify common barriers to successful projects.
2. Open Discussion
Have a Plan to Succeed

Review and Revise
After action critiques, revision and training to new requirements

Plan
Pre Job Planning
Have the right people involved from the beginning

Execute
Manage LOTO Fall Protection-CSE-Hot Work-Cranes- Efficiently Audit-Inspect-Communicate

Communicate
What the requirements are.
What is the Scope
Who is accountable for what?
Common Barriers to Successful Projects

1- A Lack of Project/Scope Review? How do we determine human and equipment resources needed for the project.

2- Unclear communication - Who talks to who? What information is being shared?

3- Qualification of Safety Personnel- How many people do we need? How do we determine qualifications? Who determines? Any interviews needed or required?

4. Special Orientation Needs: Reciprocal Safety Councils, TappiSafe, Browz, Online, DVD, etc.
1- Either a lack of JSA or a JSA process that is not clear.

2- Permitting requirements that are overly complicated. Who-What-When-Where etc. Adding “extras” on to the process that do not affect safety.

3. Control of Hazardous Entry Procedures that are not communicated well and have extra requirements that may not be adding a level of safety.

4. Confined Space Entry programs without clear expectations or space specific procedures.
5. Crane Operations- Not a part of the planning phase of the project. Not sure who is responsible for what?

6. Stance on fall protection is that this is a 100% tie off project. Go figure it out.

7. Air Monitoring- What kind of air monitor is being specified, is needed. Is a PID needed? Specific Gas?

8. Safety Observations: Is everyone required to do them trained? How many must be done? Who do they go to?
Common Barriers to Successful Projects

1. Lack of post-action critiques. Moving on to the next project or just glad to be finished!
2. Documentation/retention of documentation is not consistent.
3. Cannot feedforward what we learned if we don’t know for sure what that is.
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REMEMBER

TO PLAN YOUR WORK
THEN
WORK YOUR PLAN!
QUESTIONS OR DISCUSSION

THANK YOU FOR ATTENDING.

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