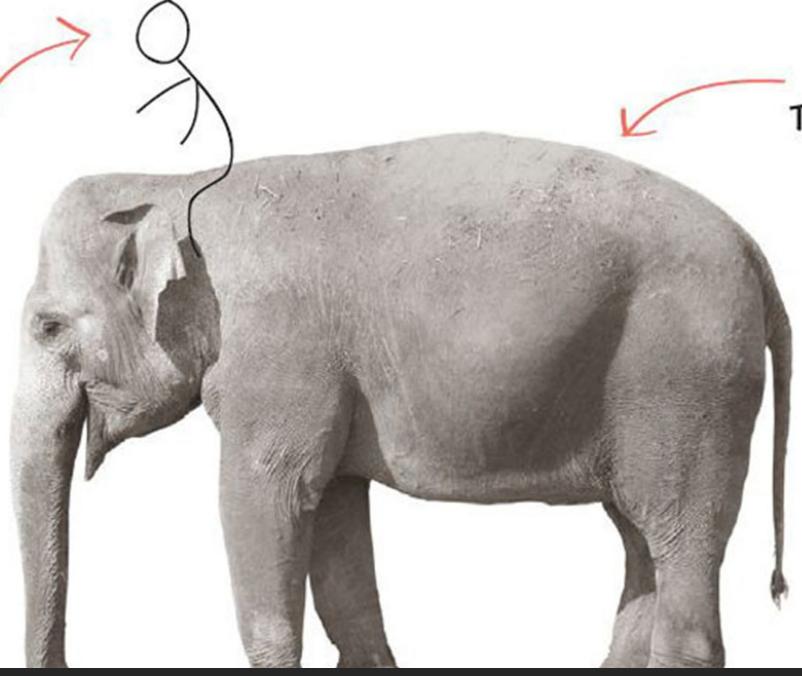


1973 ADV 1977 ADV

Rider: The conscious, verbal, thinking brain



Elephant: The automatic, emotional, visceral brain









YELLOW

WHITE

GREEN

ORANGE







BLUE

YELLOW

BLACK

GREEN

ORANGE

GREEN





ORANGE

YELLOW

BLACK







BLUE

YELLOW

BLACK

GREEN

ORANGE

GREEN





ORANGE

YELLOW

BLACK























SAFETY STUMP SPEECH

MY VIEW ON SAFETY

- Brief yet sincere statement on why safety matters to you
- Stick to the same topic through each part (ie. PPE, Stop Work, Working at Heights, etc.)



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MY COMMITMENT TO YOU

- Wrap-up by sharing your commitment
- What can we expect from you going forward?



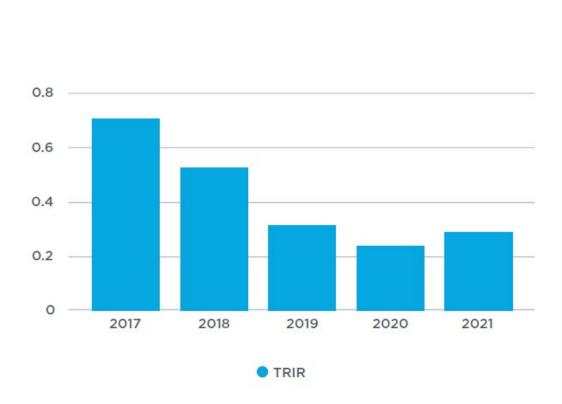
Overview: 2021 Safety Metrics



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Data available in the 2021 Marathon Oil Annual Sustainability Report

GLOBAL SAFETY PERFORMANCE^a

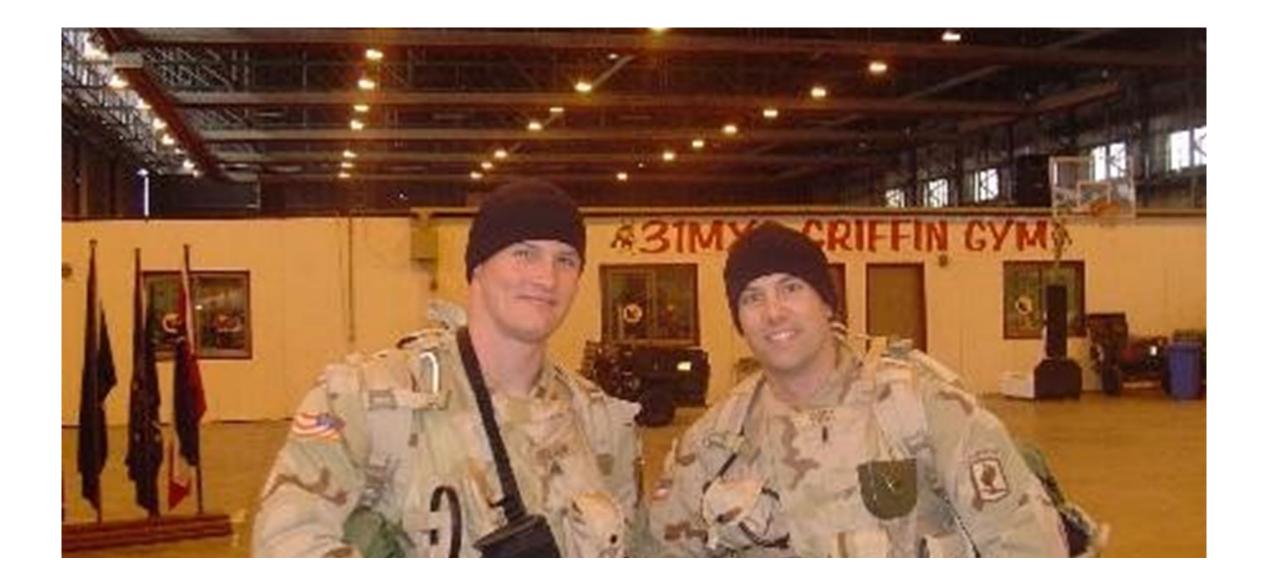


Combined Employee and Contractor Workforce

a TRIR = Incidents x 200,000 / Work Hours







What does "Stop The Job" mean?

What are some examples of Proactive STOPS?

- "Can I take a look at your certification before we get going?"
- "Let's take a step back and think about this..."
- "I'm a little unclear on the plan...Can we go over that again?"
- "I'm not comfortable proceeding until we can get the right tool for the job."
- "Let's find a stopping point conditions have changed and we need to group up."









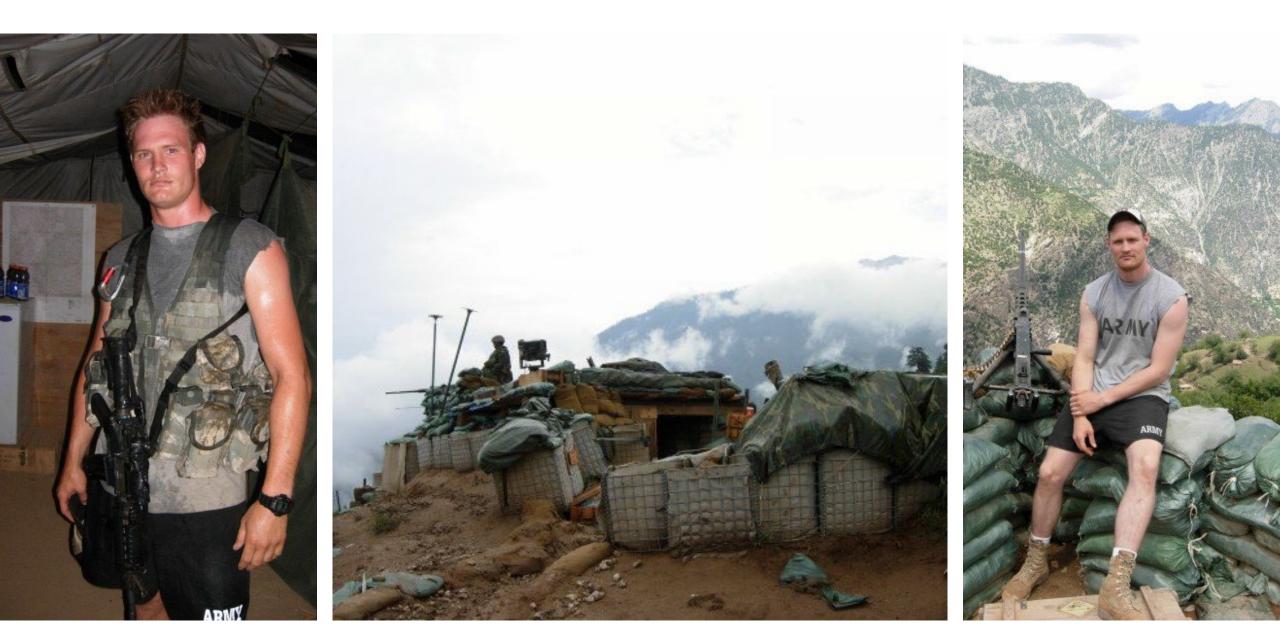


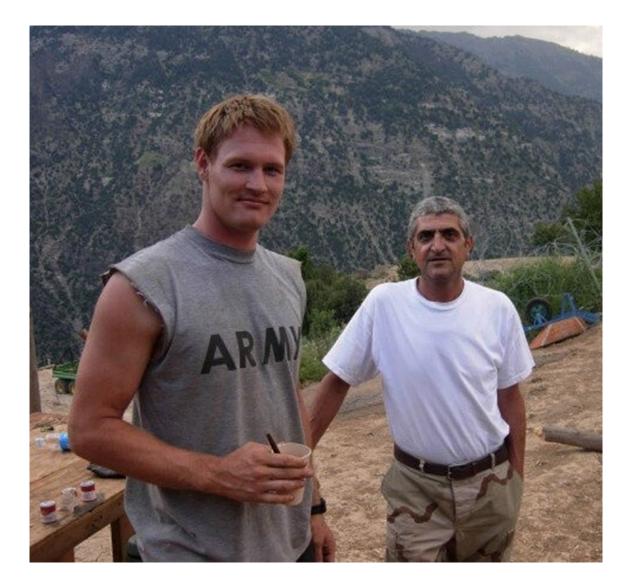
















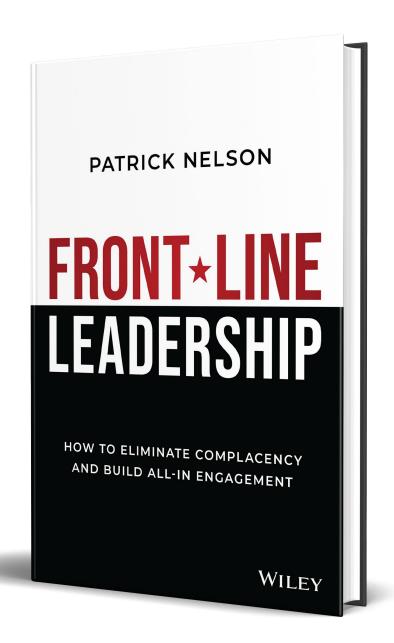
















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