

## Strategy - The Missing Component of Safety Excellence



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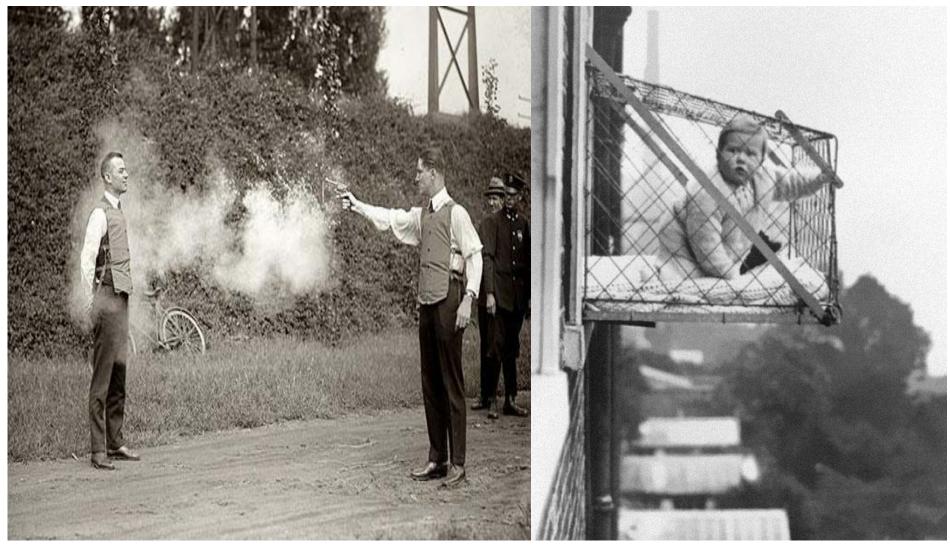
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# We have come a long way... 1927 1934



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EXECUTE INITIATIVES

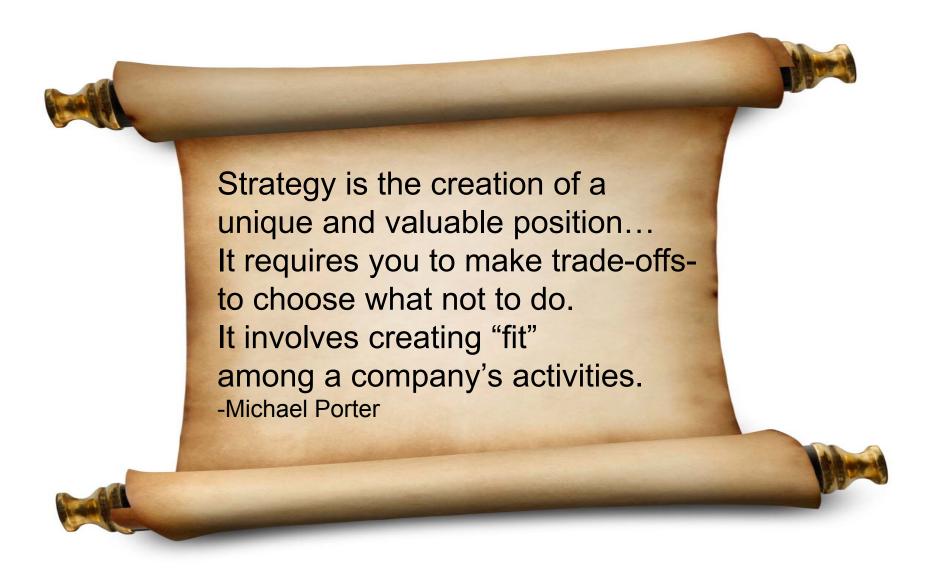
FIGURE 2: THE PERPETUAL CYCLE OF AVOIDING FAILURE™ SET A GOAL OF NEW INCIDENT RATE



DEVELOP LIST OF INITIATIVES

Mathis, Terry & Galloway, Shawn, 2013, STEPS to Safety Culture Excellence, Hoboken NJ, John Wiley & Sons Inc.

## **Strategy**



Strategy is a framework of choices or tradeoffs the organization makes to determine how to capture and deliver value.

Strategy, therefore, is how do we win?

Strategy to Win: Differentiate with New or Increased Value to Generate Interest & Loyalty

Strategy to Fail Less: Compete with Production, Attention and on Price to Minimize Negatives

1. Who are our customers and how, where and when do we think we can win?



2. What is the compelling rationale or narrative?



3. What is the scope?



6. What data do we have available for both business performance & culture-enhancement goal-setting?



5. What systems and other business goals support or conflict with our ability to succeed?



4. What is the vision of success & supporting values?



7. What data-driven priorities/objectives would be of strategic value?



8. Which initiatives would best support the objectives? (including stopping or modifying)



9. How will we create alignment, understanding, involvement & support of the strategy?



10. How will we maintain proactive accountability, monitor progress & ensure we are winning with performance improvement and hearts and minds?

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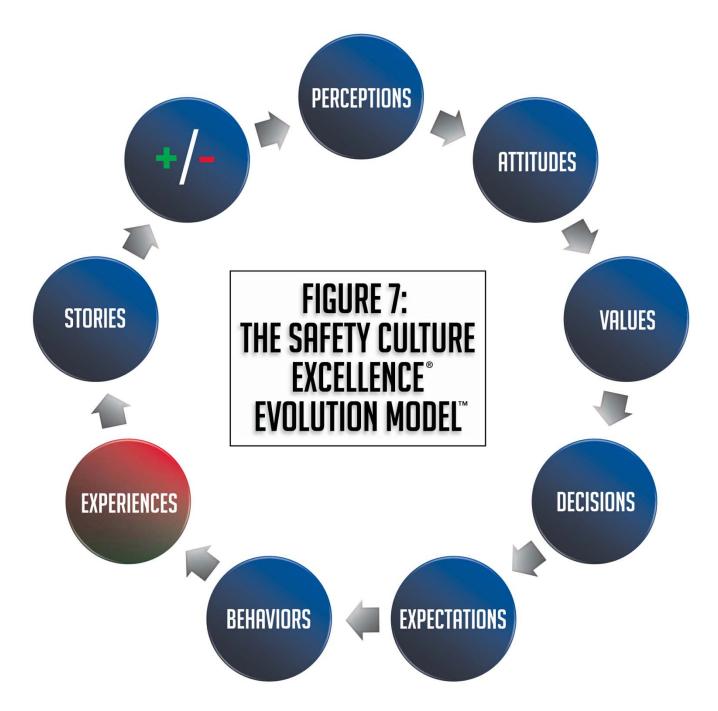
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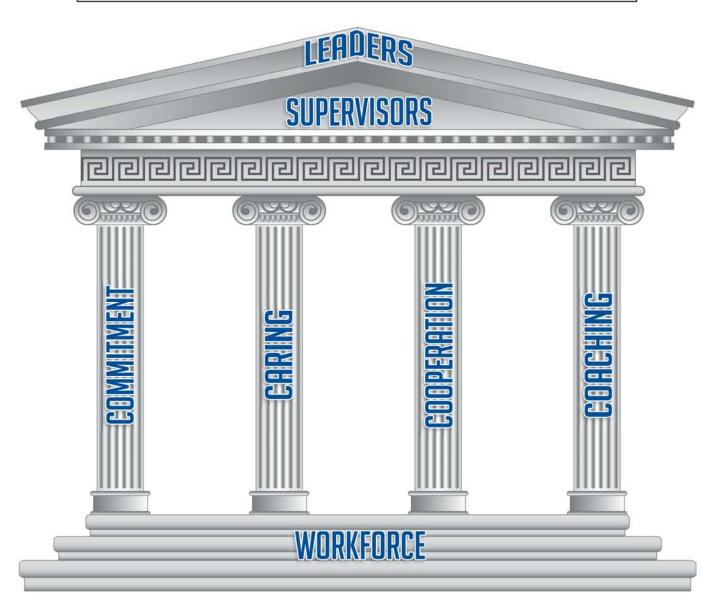
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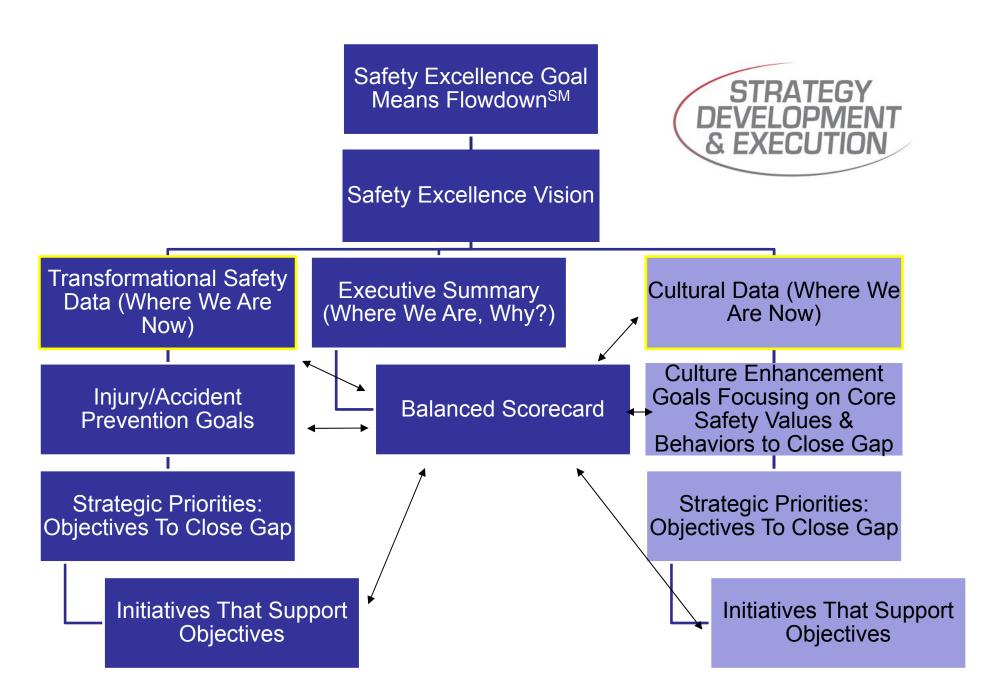


#### FIGURE 19: THE FOUR PILLARS OF SAFETY CLIMATE™

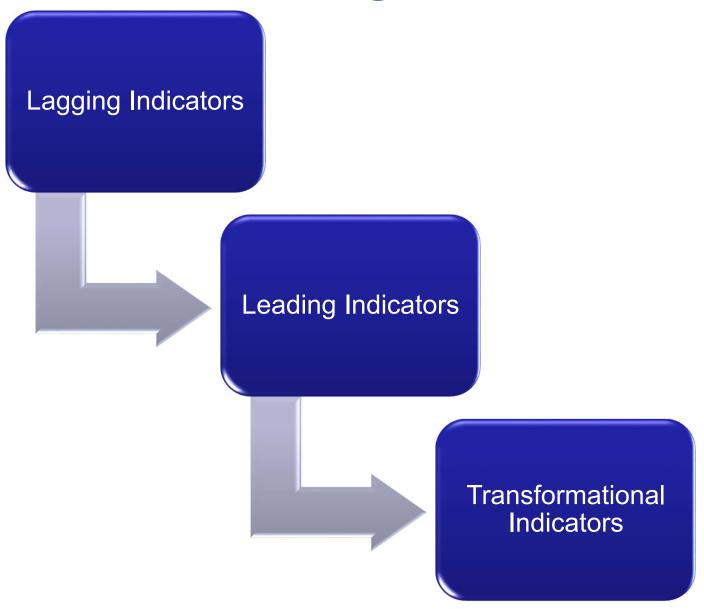


#### FIGURE 21: THE CHEMISTRY OF SAFETY CULTURE EXCELLENCE™

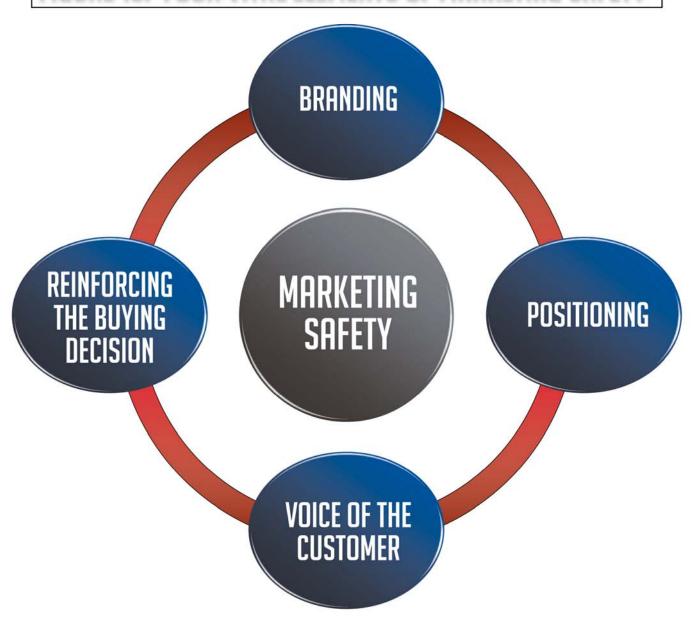




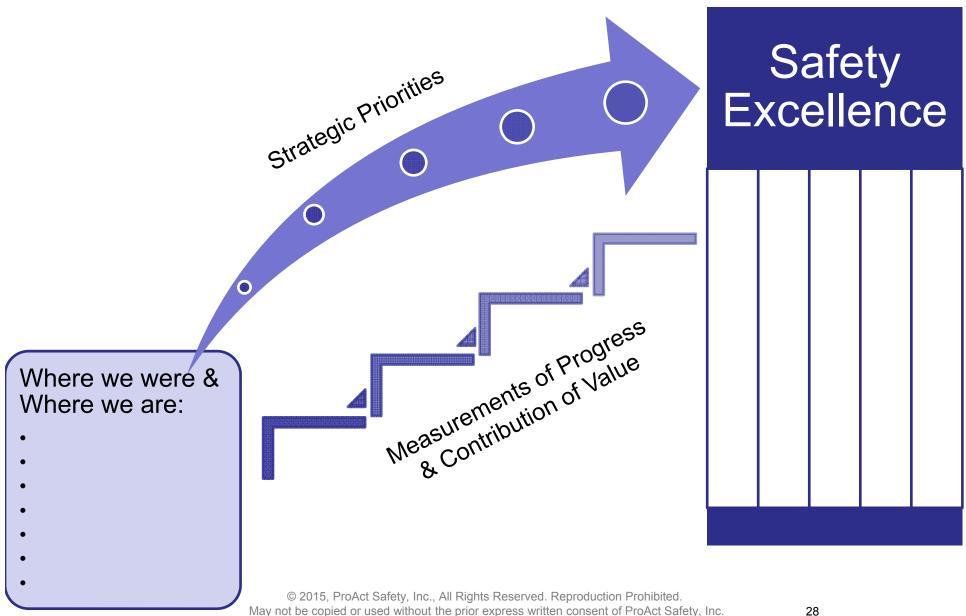
## **Improving Measurement**



#### FIGURE 15: FOUR VITAL ELEMENTS OF MARKETING SAFETY™



## Safety Strategy (Next 3 - 5 Years...)



Zero Injuries is the byproduct of the value of safety excellence. It should never be the final objective or goal.





























**Strategy** 

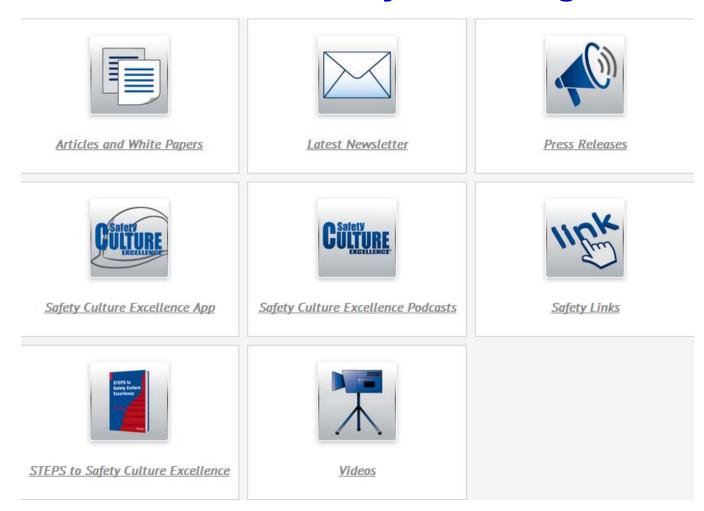
Leadership

**Culture** 

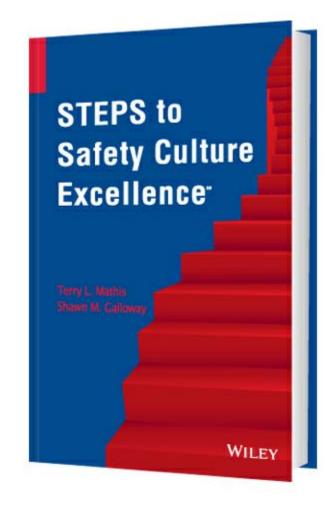
**Performance** 

#### **Further Tools**

#### www.ProActSafety.com/Insights



#### www.SafetyCultureExcellence.com





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